

Dear All

As a patient of NMC, we wanted to provide you with an update on NMC Health.

Today, the High Court in England has placed NMC Health PLC into administration with immediate effect. Under the terms of the administration, myself and two colleagues from Alvarez & Marsal, Mark Firmin and Ben Cairns will be taking over responsibility for running NMC Health PLC.

The most important thing to understand at this stage is that as a patient of NMC Health there will be no change to the service you receive. The current activities of NMC's hospitals, medical centres, care facilities and other services will be unaffected by the appointment.

Our primary objective as Administrators is to do everything we can to support NMC's team of medical professionals and other service providers such that they can continue to provide the highest quality patient care and services. This is especially important during these difficult and uncertain times.

Thank you for taking the time to read this letter and if you have any questions, please do not hesitate to contact patient services.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'R Fleming', written in a cursive style.

Richard Fleming

Joint Administrator to NMC Health PLC and Managing Director of Alvarez & Marsal Europe LLP

The affairs, business and property of the Company are being managed by the Administrators who act as agents of the Company and without personal liability.