

TR-1: Standard form for notification of major holdings

NOTIFICATION OF MAJOR HOLDINGS (to be sent to the relevant issuer <u>and</u> to the FCA in Microsoft Word format if possible)¹

| 1a. Identity of the issuer or the underlying issuer of existing shares to which voting rights are attached:: | | | NMC Health PLC | | | |
|--|--|--|---------------------|-----------------------------------|-----------------------------------|---|
| 1b. Please indicate | 1b. Please indicate if the issuer is a non-UK issuer (please mark with an "X" if appropriate) | | | | | |
| Non-UK issuer | Non-UK issuer | | | | | |
| 2. Reason for the n | otification (please ma | ark the appro | opriate box | or boxes with an "X") | | |
| An acquisition or disp | osal of voting rights | | | | | |
| An acquisition or disp | osal of financial instrun | nents | | | | Х |
| An event changing the | e breakdown of voting | rights | | | | |
| Other (please specify |) ⁱⁱⁱ : | | | | | |
| 3. Details of person | subject to the notifi | cation obli | gation | | | |
| Name BlackRock, Inc. | | | | | | |
| City and country of re | gistered office (if applic | able) | Wilmington, DE, USA | | | |
| 4. Full name of sha | reholder(s) (if differer | nt from 3.) | | | | |
| Name | | | | | | |
| City and country of re | gistered office (if applic | able) | | | | |
| 5. Date on which th reached :: | e threshold was cros | ssed or | 15/11/2019 | | | |
| 6. Date on which is | suer notified (DD/MN | I/YYYY): | 18/11/2019 | | | |
| 7. Total positions o | f person(s) subject t | o the notific | cation oblig | ation | | |
| | % of voting rights attached to shares (total of 8. A) | % of voting rights through financial instruments (total of 8.B 1 + 8.B 2) | | Total of both in % (8.A + 8.B) | Total number voting rights issuer | |
| Resulting situation on the date on which threshold was crossed or reached | 2.50% | 2.50% | | 5.00% | 208,903,861 | |
| Position of previous notification (if applicable) | Below 5% | Below 5% | | Below 5% | | |



8. Notified details of the resulting situation on the date on which the threshold was crossed or reached

A: Voting rights attached to shares

| Class/type of shares | Number of voting rights [∞] | | % of voting rights | |
|-------------------------|--|---|--|--|
| ISIN code (if possible) | Direct (Art 9 of Directive 2004/109/EC) (DTR5.1) | Indirect (Art 10 of Directive 2004/109/EC) (DTR5.2.1) | Direct (Art 9 of Directive 2004/109/EC) (DTR5.1) | Indirect (Art 10 of Directive 2004/109/EC) (DTR5.2.1) |
| GB00B7FC0762 | | 5,225,455 | | 2.50% |
| | | | | |
| | | | | |
| SUBTOTAL 8. A | 5,225,455 | | 2.50% | |

B 1: Financial Instruments according to Art. 13(1)(a) of Directive 2004/109/EC (DTR5.3.1.1 (a))

| Type of financial instrument | Expiration date ^x | Exercise/ Conversion Period ^{xi} | Number of voting rights that may be acquired if the instrument is exercised/converted. | % of voting rights |
|------------------------------|------------------------------|--|--|--------------------|
| Securities Lending | | | 3,176,232 | 1.52% |
| | | | | |
| | | | | |
| | | SUBTOTAL 8. B 1 | 3,176,232 | 1.52% |

| 2004/109/EC (DTR5.3.1.1 (b)) | | | | | | |
|------------------------------|------------------------------|--------------------------------------|--------------------------------|-------------------------|--------------------|--|
| Type of financial instrument | Expiration date ^x | Exercise/ Conversion Period *i | Physical or cash settlementxii | Number of voting rights | % of voting rights | |
| CFD | | | Cash | 2,057,706 | 0.98% | |
| | | | | | | |

B 2: Financial Instruments with similar economic effect according to Art. 13(1)(b) of Directive

SUBTOTAL 2,057,706 0.98%



| 9. Information in relation to the person subject to the notification obligation (please mark the applicable box with an "X") | | | | | | |
|--|--|--|--|--|--|--|
| Person subject to the notification obligation is not controlled by any natural person or legal entity and does not control any other undertaking(s) holding directly or indirectly an interest in the (underlying) issuer ^{xiii} | | | | | | |
| Full chain of controlled undertakings through which the voting rights and/or the financial instruments are effectively held starting with the ultimate controlling natural person or legal entity ^{xiv} (please add additional rows as necessary) | | | | | | |
| Name** % of voting rights if it equals or is higher than the notifiable threshold % of voting rights through financial instruments if it equals or is higher than the notifiable threshold % of voting rights through financial instruments if it equals or is higher than the notifiable threshold | | | | | | |
| See Attachment | | | | | | |

| 10. In case of proxy voting, please identify: | | |
|---|--|--|
| Name of the proxy holder | | |
| The number and % of voting rights held | | |
| The date until which the voting rights will be held | | |

11. Additional information*vi

BlackRock Regulatory Threshold Reporting Team

James Michael

020 7743 3650

| Place of completion | 12 Throgmorton Avenue, London, EC2N 2DL, U.K. |
|---------------------|---|
| Date of completion | 18 November, 2019 |



Section 9 Attachment

| Name∞ | % of voting rights if it equals or is higher than the notifiable threshold | % of voting rights through financial instruments if it equals or is higher than the notifiable threshold | Total of both if it equals or is higher than the notifiable threshold |
|--|--|--|---|
| BlackRock, Inc. | | | |
| BlackRock Holdco 2, Inc. | | | |
| BlackRock Financial Management, Inc. | | | |
| BlackRock Holdco 4, LLC | | | |
| BlackRock Holdco 6, LLC | | | |
| BlackRock Delaware Holdings Inc. | | | |
| BlackRock Institutional Trust Company, National Association | | | |
| BlackRock, Inc. | | | |
| BlackRock Holdco 2, Inc. | | | |
| BlackRock Financial Management, Inc. | | | |
| BlackRock Holdco 4, LLC | | | |
| BlackRock Holdco 6, LLC | | | |
| BlackRock Delaware Holdings Inc. | | | |
| BlackRock Fund Advisors | | | |
| BlackRock, Inc. | | | |
| BlackRock Holdco 2, Inc. | | | |
| BlackRock Financial Management, Inc. | | | |
| BlackRock International Holdings, Inc. | | | |
| BR Jersey International Holdings L.P. | | | |
| BlackRock Holdco 3, LLC | | | |
| BlackRock Cayman 1 LP | | | |



| BlackRock Cayman West Bay Finco Limited | |
|--|--|
| BlackRock Cayman West Bay IV Limited | |
| BlackRock Group Limited | |
| BlackRock Finance Europe Limited | |
| BlackRock Investment Management (UK) Limited | |
| | |
| BlackRock, Inc. | |
| BlackRock Holdco 2, Inc. | |
| BlackRock Financial Management, Inc. | |
| BlackRock International Holdings, Inc. | |
| BR Jersey International Holdings L.P. | |
| BlackRock Holdco 3, LLC | |
| BlackRock Cayman 1 LP | |
| BlackRock Cayman West Bay Finco Limited | |
| BlackRock Cayman West Bay IV Limited | |
| BlackRock Group Limited | |
| BlackRock Finance Europe Limited | |
| BlackRock Advisors (UK) Limited | |
| | |
| BlackRock, Inc. | |
| Trident Merger, LLC | |
| BlackRock Investment Management, LLC | |
| | |
| BlackRock, Inc. | |
| BlackRock Holdco 2, Inc. | |
| BlackRock Financial Management, Inc. | |
| BlackRock Capital Holdings, Inc. | |
| BlackRock Advisors, LLC | |



| BlackRock, Inc. | | |
|---|---|--|
| BlackRock Holdco 2, Inc. | | |
| BlackRock Financial Management, Inc. | | |
| BlackRock International Holdings, Inc. | | |
| BR Jersey International Holdings L.P. | | |
| BlackRock Australia Holdco Pty. Ltd. | | |
| BlackRock Investment Management (Australia) Limited | | |
| | | |
| BlackRock, Inc. | | |
| BlackRock Holdco 2, Inc. | | |
| BlackRock Financial Management, Inc. | | |
| BlackRock International Holdings, Inc. | | |
| BR Jersey International Holdings L.P. | | |
| BlackRock (Singapore) Holdco Pte. Ltd. | | |
| BlackRock (Singapore) Limited | | |
| | | |
| BlackRock, Inc. | | |
| BlackRock Holdco 2, Inc. | | |
| BlackRock Financial Management, Inc. | | |
| BlackRock International Holdings, Inc. | | |
| BR Jersey International Holdings L.P. | | |
| BlackRock (Singapore) Holdco Pte. Ltd. | | |
| BlackRock HK Holdco Limited | | |
| BlackRock Lux Finco S.a.r.l. | _ | |
| BlackRock Japan Holdings GK | | |
| BlackRock Japan Co., Ltd. | _ | |
| | | |



| BlackRock, Inc. | | |
|---|--|--|
| BlackRock Holdco 2, Inc. | | |
| BlackRock Financial Management, Inc. | | |
| BlackRock International Holdings, Inc. | | |
| BR Jersey International Holdings L.P. | | |
| BlackRock Holdco 3, LLC | | |
| BlackRock Cayman 1 LP | | |
| BlackRock Cayman West Bay Finco Limited | | |
| BlackRock Cayman West Bay IV Limited | | |
| BlackRock Group Limited | | |
| BlackRock Finance Europe Limited | | |
| BlackRock Investment Management (UK) Limited | | |
| BlackRock Asset Management Deutschland AG | | |
| | | |
| BlackRock, Inc. | | |
| BlackRock Holdco 2, Inc. | | |
| BlackRock Financial Management, Inc. | | |
| BlackRock International Holdings, Inc. | | |
| BR Jersey International Holdings L.P. | | |
| BlackRock Holdco 3, LLC | | |
| BlackRock Canada Holdings LP | | |
| BlackRock Canada Holdings ULC | | |
| BlackRock Asset Management Canada Limited | | |
| | | |
| BlackRock, Inc. | | |
| BlackRock Holdco 2, Inc. | | |
| BlackRock Financial Management, Inc. | | |
| | | |



| BlackRock, Inc. | |
|--|--|
| BlackRock Holdco 2, Inc. | |
| BlackRock Financial Management, Inc. | |
| BlackRock International Holdings, Inc. | |
| BR Jersey International Holdings L.P. | |
| BlackRock (Singapore) Holdco Pte. Ltd. | |
| BlackRock HK Holdco Limited | |
| BlackRock Asset Management North Asia Limited | |
| | |
| BlackRock, Inc. | |
| BlackRock Holdco 2, Inc. | |
| BlackRock Financial Management, Inc. | |
| BlackRock International Holdings, Inc. | |
| BR Jersey International Holdings L.P. | |
| BlackRock Holdco 3, LLC | |
| BlackRock Cayman 1 LP | |
| BlackRock Cayman West Bay Finco Limited | |
| BlackRock Cayman West Bay IV Limited | |
| BlackRock Group Limited | |
| BlackRock International Limited | |
| | |
| BlackRock, Inc. | |
| BlackRock Holdco 2, Inc. | |
| BlackRock Financial Management, Inc. | |
| BlackRock International Holdings, Inc. | |
| BR Jersey International Holdings L.P. | |
| BlackRock Holdco 3, LLC | |
| BlackRock Cayman 1 LP | |



| BlackRock Cayman West Bay Finco Limited | | |
|--|--|--|
| BlackRock Cayman West Bay IV Limited | | |
| BlackRock Group Limited | | |
| BlackRock Finance Europe Limited | | |
| BlackRock (Netherlands) B.V. | | |
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